

Councillor Brian Long
Chair of Norfolk Police and Crime Panel

BY EMAIL ONLY

Our Ref: LS/BDM

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20 November 2025

Dear Councillor Long,

Police and Crime Commissioner for Norfolk's draft Annual Report 2024/25

Thank you for your letter dated 11 November 2025.

I welcome the Panel's helpful feedback associated with the Annual Report and hope that the final product is reflective of the hard work of Norfolk Constabulary, the Office of the Police and Crime Commissioner (OPCCN) and respective partners in terms of delivering the Police and Crime Plan to date.

I of course recognise the desire to establish the efficacy of the actions taken in delivering the Police and Crime Panel and will explore this with the team. I would reinforce the fact that, as you know from your own work as a Councillor, the prevention of crime, creation of cohesive communities and reduction of harm can only happen through collaborative working and by doing so in a way which recognises the complexity of the multi-agency system in which we are all working. Additionally, this system is due to be increasingly centralised over the coming months. I am therefore minded to address the question of efficacy in so far as it does not overly simplify that complex system.

I look forward to continuing these discussions with you over the coming months.

Yours sincerely,



Sarah Taylor

Police and Crime Commissioner for Norfolk
Copied to: Mr Mark Stokes, Chief Executive – OPCCN